### Revenue Budget 2017/18 – forecast main variances

### **Children and Family Services**

#### **Dedicated Schools Grant**

A net overspend of £1.1m is forecast, which will be funded from the DSG earmarked fund. The main variances are:

	£000	% of Budget
High Needs		
Specialist Services to Vulnerable Groups	650	19%
The 2017/18 MTFS included savings of £790k on Specialist Tea		
not expected that this saving will be fully achieved in 2017/18 a	•	•
may be acheived by the non recruitment to vacancies. The Tran		•
seen some delay pending the recruitment of a project lead; a lea	•	
planning is underway, and the project is included as a workstrea		-
Block Inclusion project. Recent years have seen more pupils wit	•	
Disorder being supported by alternative providers arranged by the		
Intensive Support Service; these pupils have been reviewed to p and some savings are anticipated in the period 5 monitoring retu		e provision
		0.404
Special Educational Needs (SEN) The 2017/18 MTFS included savings of £725k on SEN placeme	250	0.4%
success is reducing costs, these include the Graduated Respon short stay school which is preventing pupils entering into indepe increase in the number of lower cost local placements, more effe and strengthening assessment and commissioning arrangemen place often isn't made until the young people get their exam resi known at the time of budget setting. A full reconciliation of July I starters will be completed during September and October and for necessary. 5 families have gone to mediation because their child alternative school places than the ones requested; if the tribunal expenditure may increase. A number of young people will start in colleges after they get their exam results and individual costs we can be assessed in college. Accurate costs will be known in Oct	ndent placem ective transition ts. The final cluits in August eavers and Secorecasts amen dren were offe ls are success n Further Edu on't be known	ents, an onal planning hoice of and is not optember ided as ored oful cation
Education of Children with Medical Needs	175	30%
Pupil numbers increased by 60 pupils between April and June 2017. Should pupil numbers continue to rise in line with the last 2 academic years, it is predicted that numbers and costs will exceed the current forecast.		
Other variances	25	n/a
TOTAL	1,100	

Local Authority Budget

The Local authority budget is forecast to overspend by  $\pounds$ 5.2m (8.5%). The main variances are:

	£000	% of Budget
Children Placement	2,200	9%
For 2017/18 the number of looked after children is projected to i	ncrease by 10	% from 494
in March 2017. The average unit cost for children's placements i	is projected to	increase by
5% from 2016/17, but is still a reduction of 7% from the position	in 2015/16. T	he increase
in cost in 2017/18 is related to the changing mix of placement pr	ovision and a	higher than
originally expected arrival of children entering care that require r	esidential prov	vision.
Safeguarding Unit / First Response Service	800	16%
Additional staffing costs in line with the agreed post Ofsted actio	on plan and a i	equiment to
engage agency staff to cover the new posts and to cover vacand	cies.	
Childrens Social Care Field Work Teams/Children in Care		
Team	680	9%
Additional staffing costs in line with the agreed post Ofsted action	n plan and a i	equiment to
engage agency staff to cover the new posts and to cover vacand		
Children's Social Care Legal Costs	600	117%
The number of care cases that have been instructed to issue pro	oceedings cor	tinues to
rise and result in a budget pressure.		
Directorate	570	68%
Combination of delays in next phase of management restructure result of agreed post Ofsted action plan. Use of consultants is st contributes to the overall projected overspend.		
Fostering and Adoption Service	440	16%
Increased demand on service, largely due to the increased volur	me of fostering	
assessments which requires additional capacity. Additional costs		•
as a result of the agreed post Ofsted action plan.		
Asylum Seekers Budget	180	56%
Demand on this budget significantly increased last financial year	r and is projec	ted to do the
same this financial year, which has resulted in increased need for	or additional s	taffing to
manage demand. The majority of these children arrive spontane		come the
statutory responsibility of the local authority in which they arrive.		
Education learning and Skills - 5-19 Learning - IAG	425	-20%
(Information, Advise and Guidance)	-425	-20%
Contract for IAG with Prospects will reduce from £1.4m p.a. to £	•	
October 2017. MTFS IAG savings contribution has been achieve	ed earlier than	expected.
Originally not expected until 2018/19.		
Other variances	185	n/a
TOTAL	5,230	n/a

# Adults & Communities

The Department is forecasting a net underspend of  $\pounds 4.9m$  (3.6%). The main variances are:

	£000	% of Budget
Safeguarding, DOLS and Court of Protection	150	7%

Overspend relates to staff costs due a continuing high volume of referrals, an increase in the need for paid person representatives as a result of a court judgement ruling a conflict of interest in a particular case relating to relevant person representatives (normally relatives) and a loss of expected DoH grant.

Community and Wellbeing Savings	110	n/a
Delay in the implementation of Smart Libraries (late 2017) and a	change reque	
HR action plan to be implemented at the end of the project mean	• .	
within the MTFS is unlikely to be achieved but will be offset by a	range of one-	off income
and underspends through the service (contained within Other va	riances (unde	r £100k)
below).		
Community Income	-2,300	-13%
£2m of the underspend relate to overperformance in 2016/17 that	at benefits the	current
financial year. The Community Income variance is £2.3m for the	current year,	as
Continuing Health Care income continues to perform strongly, pa	artly through n	nore
accurate/timely recording on social care systems.		
Residential Care and Nursing	-705	-1%
Reduction in number of service users (25) and lower average co	st (£1.2m) ,hig	gher income
from third party service user charges (£0.2m) offset by care cost		
financial years (£0.7m). There are 2,340 service users with an av		
of £709 per week.		-
Community Life Choices (CLC) / Day Services	-560	-15%
Underspends due to decline of new referrals therefore staffing h	as been scale	d down as
appropriate, vacancies held pending action plans for co-located	services due	to take
place in Sept and vacancies a result of the new CLC strategy in	nplementation	
Direct Payments (DP)	-320	-1%
The number of service users and package size is broadly in line		here are
2,798 service users per week receiving an average package of £	241.52.	
Community Life Choices	-290	-6%
Reduction in number of packages and cost following the implem	entation of nev	w contract
Supported Living	-240	-2%
Reduction in number of service users (£0.5m) offset by increase	in care packa	ge costs
(£0.3m).		-
		-8%
Aids, Adaptations and Assistive Technology	-205	070
Aids, Adaptations and Assistive Technology Staffing underspend through vacancies (£137k) and reduced spe		070
		0,0
Staffing underspend through vacancies (£137k) and reduced speeduipment budgets (£70k). Home Care	end on running	070
Staffing underspend through vacancies (£137k) and reduced spe equipment budgets (£70k). Home Care Variance arising from a reduction in the average hours of care re	-170 equired.	g cost and
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## Public Health

A net underspend of £110,000 is forecast. The main variance is:

	£000	% of Budget
Public Health Advice	-80	-4%
This is a planned saving in relation to the decommissioning of a contract mid year by Chidren and Family Services as part of the Early Help and Prevention Review. This saving is contributing to the MTFS target of £1.5m savings by 2020/21.		
Other variances	-30	n/a
TOTAL	-110	n/a



## **Environment and Transportation**

At present the Department is forecast to underspend by £60,000 (0.1%). The main variances are:

	6000	% of
	£000	Budget
Highways		
Winter Maintenance	100	7%
Additional costs for changes to winter driver shifts/rotas.		
Forrestry	70	20%
Safety Critical activities which need attention		
Street Lighting Maintenance	-370	-14%
Underspend on energy costs due to acceleration of the LED pro	gramme and i	network
cabling which is now part of the LED project.		
Management & Training Costs	-160	-16%
Underspend due to vacancies.	•	
Highways Delivery - Staffing & Admin	-120	-9%
Underspend due to vacancies.		
Transportation		
Special Educational Needs Transport	300	4%
Overspend due to increasing number of pupils and risk assessm	nent process v	which has
identified indivduals with more complex needs.	I	
Social Care Transport	260	8%
Overspend forecast due to cost pressures as a result of increas	ed demand. T	he recent
review of Social Care Transport should start to reduce levels of	spend from O	ctober
onwards on Adult Social Care transport costs.		
Public Bus Services	75	3%
£40k of overspend relates to cost of providing a bus service rep	lacement (for	service 8)
due to commercial deregistration by bus company.		
Concessionary Travel & Joint Arrangements	55	1%
Concessionary travel reimbursements to date suggest potential		
for 2017/18. The downward trend of reimbursement costs may h		
when budgets were set for 2017/18. It is however early in the fin	-	
concessionary travel reimbursements can be affected by bus co	mpany fare ris	ses, service
reductions, unusual weather patterns and other factors.		
Mainstream School Transport	-255	-5%
Underspend forecast based on previous year spending patterns		Mainstream
School Transport has reduced in recent years as a result of low	· •	
changes. Contract efficiencies have also contributed towards sa		• •
expected to continue in 2017/18.	0	
Environment & Waste		
Haulage and Waste Transfer	195	13%
Haulage cost forecasts have increased for 2017/18 due to the te	emporary closi	
Whetstone RHWS (due to fire), closure of the Mechanical Biolog	• •	
plant and increased forecast haulage to Stoke Energy for Waste		
and Bosworth BC direct deliveries to Coventry, due to the MBT		,
Composting Contracts	-90	-6%
Forecasting less green waste due to warm weather (drier and th	erefore lower	growth).
Recycling & Household Waste Sites	-85	-3%

Forecast underspend relates to an anticipated increase in income from the sale of recyclable materials.

Departmental & Business Management		
Departmental costs	60	16%
Overspend mainly relates to £25k for NHT (National Highways a and £30k contribution to East Midlands Councils for Strategic Tr	• •	•
Other variances	-95	n/a
TOTAL	-60	n/a

### **Chief Executives**

An underspend of £450,000 (4.5%) is forecast. The main variances are:

	£000	% of Budget
Projects	-205	-79%
The government has delayed its decision on the Combined Auth	ority and as a	result none
of the £150k contribution will be required this year.		
Democratic Services and Administration	-115	-7%
There has been a restructuring which has resulted in lower staffing costs and also a		
number of new appointments made at the bottom of the grade.		
Trading Standards	-50	-3%
Increased income for the Ports and Border Project has been reconfiset by increased agency staff costs to undertake the work.	eived, this ha	s been partly
Other variances	-80	n/a
TOTAL	-450	n/a

### **Corporate Resources**

A net underspend of £0.3m (0.9%) is forecast. The main variances are:

	£000	% of Budget
Building Costs	65	
Predominantly as a result of an unbudgeted business rates char administration offices, the basis of which is being reviewed by La and may decrease if an appeal is forthcoming and successful.	•	
Learning & Development	55	3%
Recharge income foregone as replaced by Apprenticeship Levy absorbed by substitution of existing training if it fits the criteria.	credits. Exped	cted to be
ІСТ	-225	-2%
Variances achieved through staff vacancies which have not bee of Agilysis review is awaited.	n replaced wh	ilst outcome
Corporate Human Resources	-90	-5%
Underspends a result of maternity leave and vacancies in HR ar services, alongside reduction in planned ICT expenditure.	nd Health & Sa	afety
Strategic Finance	-80	-3%
Attrition & retirements not replaced in Finance as vacancies are future year savings / impending Review. Work is being absorbe accordingly.	•	
Customer Service Team	-60	-3%
Variance a result of staffing vacancies held in the Customer Ser departure of staff to ASC jobs.	vice Team foll	owing

Other variances	-5	n/a
TOTAL	-340	n/a

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